WOOLWICH COMMUNITY HEALTH CENTRE

FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 2026

WOOLWICH COMMUNITY HEALTH CENTRE

INDEX TO THE FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2026

Chartered
Professional
Accountants

INDEPENDENT AUDITOR'S REPORT

To the Members of: Woolwich Community Health Centre

Opinion

We have audited the accompanying financial statements of Woolwich Community Health Centre, which comprise the statement of financial position as at March 31, 2026 and the statements of revenues and expenditures and changes in accumulated surplus and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, these financial statements present fairly, in all material respects, the financial position of Woolwich Community Health Centre as at March 31, 2026 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Woolwich Community Health Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

GUELPH OFFICE 103-197 HANLON CREEK BLVD, GUELPH, ON • TEL: 519-822-9933 • FAX: 519-822-9212 • RLB.CA

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

RLB LLP

Guelph, Ontario
June 23, 2026

Chartered Professional Accountants
Licensed Public Accountants

WOOLWICH COMMUNITY HEALTH CENTRE

STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2026

	Ontario Health Operating Program	MOH TPA Program	WCHC Community Funds	WCHC Capital Fund	2026	2025
ASSETS						
CURRENT						
Cash	$ 0	$ 0	$ 1,800,619	$ 0	$ 1,800,619	$ 1,084,784
Accounts receivable	94,635	0	245,610	0	340,245	724,294
Prepaid expenses and deposits	69,397	0	250,000	0	319,397	338,886
Investments (note 3)	0	0	172,986	0	172,986	469,768
Interfund (payable) receivable (note 12)	649,921	0	(417,518)	(232,403)	0	0
	813,953	0	2,051,697	(232,403)	2,633,247	2,617,732
TANGIBLE CAPITAL ASSETS (note 7)	0	0	0	1,558,020	1,558,020	1,039,689
	$ 813,953	$ 0	$ 2,051,697	$ 1,325,617	$ 4,191,267	$ 3,657,421
LIABILITIES						
CURRENT						
Accounts payable and accrued liabilities	$ 813,542	$ 0	$ 0	$ 0	$ 813,542	$ 749,354
Surpluses repayable (note 11)	411	0	0	0	411	3,447
Deferred contributions (note 6)	0	0	573,714	0	573,714	499,784
	813,953	0	573,714	0	1,387,667	1,252,585
ACCUMULATED SURPLUS						
Capital fund (note 7)	0	0	0	1,325,617	1,325,617	1,039,689
Internally restricted funds						
Reserve fund	0	0	1,477,983	0	1,477,983	1,311,681
Midwifery	0	0	0	0	0	53,466
	0	0	1,477,983	1,325,617	2,803,600	2,404,836
	$ 813,953	$ 0	$ 2,051,697	$ 1,325,617	$ 4,191,267	$ 3,657,421

APPROVED ON BEHALF OF THE BOARD:

Andrew Swatridge ______ Director   W. Mike Shipley ______ Director

W. Mike Shipley (Jun 27, 2026 10:28:45 EDT)

See notes to the financial statements

WOOLWICH COMMUNITY HEALTH CENTRE

STATEMENT OF REVENUES AND EXPENDITURES AND CHANGES IN ACCUMULATED SURPLUS

FOR THE YEAR ENDED MARCH 31, 2026

	Ontario Health Operating Program	MOH Regional Diabetes	WCHC Community Funds Seniors Dental	WCHC Community Funds Health Canada	WCHC Community Funds Other Programs	WCHC Capital Fund	2026	2025
REVENUES								
Ministry of Health	$ 7,327,563	$ 226,316	$ 0	$ 0	$ 0	$ 299,978	$ 7,853,857	$ 6,588,198
Grants	0	0	349,950	0	222,554	97,966	670,470	1,002,238
Other revenue and recoveries	30,430	0	0	78,750	54,842	0	164,022	206,480
Rental and common area fees	0	0	0	0	150,088	0	150,088	152,794
Donations	0	0	0	0	82,947	0	82,947	83,310
Investment income	9,006	0	0	0	26,603	0	35,609	64,512
	7,366,999	226,316	349,950	78,750	537,034	397,944	8,956,993	8,097,532
EXPENDITURES								
Salaries, benefits and relief (note 10)	3,617,303	210,097	185,325	47,473	240,383	0	4,300,581	3,977,971
Physician salaries and on call	2,284,773	0	0	0	0	0	2,284,773	1,853,160
Supplies and sundries	698,789	5,948	108,399	27,769	81,466	0	922,371	766,136
Building and grounds	554,278	9,333	1,732	2,900	88,629	0	656,872	633,348
Contracted out expenses	120,097	0	0	0	0	0	120,097	138,437
Amortization of tangible capital assets	0	0	0	0	0	112,016	112,016	122,752
Medical and surgical supplies and drugs	35,939	0	24,498	608	4,095	0	65,140	105,334
Furniture and equipment	55,820	938	1,062	0	6,431	0	64,251	140,713
Funding repayment	0	0	28,934	0	0	0	28,934	76,308
Other	0	0	0	0	3,194	0	3,194	113,800
	7,366,999	226,316	349,950	78,750	424,198	112,016	8,558,229	7,927,959
EXCESS OF REVENUES OVER EXPENDITURES for the year	0	0	0	0	112,836	285,928	398,764	169,573
ACCUMULATED SURPLUS, beginning of year	0	0	0	0	1,365,147	1,039,689	2,404,836	2,235,263
ACCUMULATED SURPLUS, end of year	$ 0	$ 0	$ 0	$ 0	$ 1,477,983	$ 1,325,617	$ 2,803,600	$ 2,404,836

See notes to the financial statements

WOOLWICH COMMUNITY HEALTH CENTRE

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31, 2026

	2026	2025
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES		
Excess of revenues over expenditures for the year	$ 398,764	$ 169,573
Items not requiring an outlay of cash		
Amortization of tangible capital assets	112,016	122,751
Change in fair value of investments	0	(2,743)
	510,780	289,581
Changes in non-cash working capital		
Accounts receivable	384,049	(290,994)
Prepaid expenses and deposits	19,489	107,614
Accounts payable and accrued liabilities	64,188	(161,479)
Deferred contributions	73,930	(213,367)
Surpluses repayable	(3,036)	(1,212,265)
	1,049,400	(1,480,910)
CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES		
Additions to tangible capital assets	(630,347)	(201,374)
Investments - matured	360,811	226,629
Investments - purchased	(64,029)	(467,025)
	(333,565)	(441,770)
NET INCREASE (DECREASE) IN CASH	715,835	(1,922,680)
NET CASH, beginning of year	1,084,784	3,007,464
NET CASH, end of year	$ 1,800,619	$ 1,084,784

See notes to the financial statements

1. NATURE OF ORGANIZATION

Woolwich Community Health Centre ("the organization") is a not-for-profit organization incorporated under the laws of Ontario without share capital and is a registered charity under the Income Tax Act. Woolwich Community Health Centre is exempt from income tax. Its purpose is to provide integrated health services to area residents. The Health Centre derives its revenues primarily from the Ontario Ministry of Health (MOH).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

(a) REVENUE RECOGNITION

The organization follows the restricted fund method of accounting for contributions.

Ministry of Health base revenue is recorded in the year receivable. Any amounts to be returned to the funder are reflected in the surpluses repayable.

Donations and memberships are recorded in the period received by the organization.

Revenue from grants and restricted contributions are recognized in the period the related expenditure occurs.

All other revenues are recorded on an accrual basis.

(b) TANGIBLE CAPITAL ASSETS

Tangible capital assets are recorded at cost at the date of acquisition and are amortized on the basis of their estimated useful life using the following methods and rates:

Office equipment	- 10	years straight line basis
Computer equipment	- 5	years straight line basis
Medical equipment	- 10	years straight line basis
Buildings	- 40	years straight line basis
Leasehold improvements	- 10	years straight line basis

Amortization commences in the year the assets are put into use. No amortization is recorded in the year of disposal.

Some computer equipment is held offsite and is part of a joint initiative with other Health Centres within Ontario Health West. An agreement between the Health Centres is in place to direct the joint initiatives. These assets are amortized using the same policies described above.

(c) PROPERTY TAX REBATES

Property tax rebates are recorded as a reduction of the related expense as required by the Community Financial Policy in the Multi-Sector Accountability Agreement.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) USE OF ESTIMATES

The preparation of financial statements in conformity with Canadian generally accepted accounting principles for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, and expenses during the year. Significant areas requiring management's estimates include estimated useful life of tangible capital assets and surpluses repayable balances. Actual results could differ from those estimates.

(e) FINANCIAL INSTRUMENTS

Measurement of financial instruments
The organization initially measures its financial assets and liabilities at fair value.

The organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments of publicly traded shares, which are recorded at fair value. Changes in fair value are recognized in net surplus.

Impairment
At the end of each reporting period, the organization assesses whether there are any indications that a financial asset measured at cost or amortized cost may be impaired. If there are indicators of impairment and the organization determines there has been a significant adverse change in the expected amount or timing of future cash flows, an impairment is recognized. If circumstances change, a previously recognized impairment may be reversed.

Transaction costs
The organization recognizes its transaction costs in net income in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance, or assumption.

(f) FUND ACCOUNTING

The organization maintains its accounts in accordance with the principles of fund accounting using the restricted fund method of accounting for contributions. Using this method of accounting, resources are classified for accounting and reporting purposes in accordance with activities or objectives as specified by the funders or the Board of Directors of the Health Centre.

Ontario Health Funds
The externally restricted Ontario Health Funds reflect operations of the Health Centre funded by the Ontario Ministry of Health (MOH) and monitored by the Ontario Health West team.

Surplus from operating revenues in excess of operating expenditures are repayable to the Ministry of Health at their request.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) FUND ACCOUNTING (continued)

Other MOH Funds
The other externally restricted MOH funds reflect certain other operations of the Health Centre also funded by the MOH. Programs include the Regional Diabetes Program and midwifery transfer payment agency.

Surplus from operating revenues in excess of operating expenditures are repayable to the Ministry of Health at their request.

WCHC Community Funds
The WCHC restricted Community Funds reflect assets, liabilities, revenues, and expenditures relating to funds derived from community resources and other funders.

Capital Fund
The internally restricted Capital Fund reflects the cost of capital assets and the residual equity in those assets attributable to the Ministry of Health and the community.

3. INVESTMENTS

	2026	2025
Equity investments	$ 0	$ 2,743
Meridian GIC, bearing interest at 2.55% (2025 - 4.20%), matures December 2026 (2025 - December 2025)	64,029	60,811
RBC GICs, bearing interest at 4.00% (2025 - between 3.45% and 4.00%), due May 2027 (2025 - between May 2025 and May 2027)	108,957	406,214
	$ 172,986	$ 469,768

4. FINANCIAL INSTRUMENTS

Unless otherwise noted, it is management's opinion that the organization is not exposed to significant interest, credit, currency, liquidity, or other price risks arising from its financial instruments.

The extent of the organization's exposure to these risks did not change in 2026 compared to the previous period.

5. BANK INDEBTEDNESS

The organization has available an operating line of credit with a limit of $150,000. As at year end, the organization has utilized $0 (2025 - $0). The line of credit bears interest at the bank's prime plus 1% per annum, payable monthly. The line of credit is secured by a general security agreement. No conditions regarding the line of credit have been breached at year end, and no accrued interest relating to the line of credit is owing.

6. DEFERRED CONTRIBUTIONS

	2026	2025
Capital Funds Grants		
Capital Fund	$ 0	$ 0
Community Funds Grants		
Hallman Foundation Funding	250,000	275,000
Region of Waterloo dental clinic	75,642	73,241
Women's Health Day	5,827	0
Fitness Program	2,991	0
Youth Engagement Program	0	73,406
Healthy Smiles Ontario	0	30,733
Community Vaccination Promotion	0	22,204
MSCU Grant Low German Project	0	9,909
Region of Waterloo Measles Vaccination	0	5,481
Clinical Telemedicine Nursing	0	5,356
Community Funds Contributions		
Tenant Rent Advance	4,454	4,454
Restricted donations for Linwood project	234,800	0
	$ 573,714	$ 499,784

The following reflects the change in deferred contributions:

	2026	2025
Opening balance	$ 499,784	$ 713,151
Funds received	295,252	170,618
Funds returned to funder	0	(89,215)
Revenue recognized during the year	(221,322)	(294,770)
Ending balance	$ 573,714	$ 499,784

7. TANGIBLE CAPITAL ASSETS AND CAPITAL FUND

	Ontario Health/MOH			WCHC	Total	Accumulated	Net	Net
	St. Jacobs	Wellesley	Linwood	Community	Cost	Amortization	2026	2025
TANGIBLE CAPITAL ASSETS								
Office equipment	$ 286,072	$ 63,977	$ 3,188	$ 0	$ 353,237	$ 234,182	$ 119,055	$ 93,471
Computer equipment	343,387	96,335	4,406	0	444,128	416,039	28,089	35,605
Computer equipment - joint	0	46,319	0	0	46,319	46,319	0	0
Computer software	72,067	0	0	0	72,067	72,067	0	1,229
Medical equipment	265,515	98,201	10,070	0	373,786	343,864	29,922	36,657
Building	2,027,391	41,366	0	67,538	2,136,295	1,209,823	926,472	391,480
Building								
10 Parkside	0	0	0	446,294	446,294	367,861	78,433	90,286
9 Parkside	63,376	0	0	533,124	596,500	361,159	235,341	250,253
Leasehold improvements	0	415,775	0	6,174	421,949	421,949	0	0
Land	137,143	0	0	3,565	140,708	0	140,708	140,708
	$ 3,194,951	$ 761,973	$ 17,664	$ 1,056,695	$ 5,031,283	$ 3,473,263	$ 1,558,020	$ 1,039,689

	Ontario Health/MOH		WCHC		
	Operating Program	Joint CHC Projects	Community	2026	2025
CAPITAL FUND - ACCUMULATED SURPLUS					
Capital fund, beginning of year	$ 542,503	$ 0	$ 497,186	$ 1,039,689	$ 961,066
Capital expenditures	0	0	630,347	630,347	201,374
Amortization for the year	(86,835)	0	(25,181)	(112,016)	(122,751)
Due to operating fund	0	0	(232,403)	(232,403)	0
Capital fund, end of year	$ 455,668	$ 0	$ 869,949	$ 1,325,617	$ 1,039,689

Included in tangible capital assets are $573,877 renovations in progress which are not yet being amortized.

8. TRANSACTIONS WITH OTHER HEALTH CENTRES

During the year, the organization had the following transactions recorded at the exchange amount with other Health Centres in the Ontario Health West:

	2026	2025
Other MOH - base revenue (Regional Diabetes)	$ 226,316	$ 200,778

9. COMMITMENTS

The organization has various operating leases for the premises and shared IT services. Future minimum lease payments are as follows:

2027	$ 314,607
2028	285,005
2029	223,107
2030	223,385
2031	223,669
Thereafter	5,952,631
	$ 7,222,404

10. SHARED FINANCE AND BUSINESS AGREEMENT

In fiscal 2024, the organization entered into a new purchase of service contract with Hospice of Waterloo Region to purchase finance and business services as the agreement with Langs CHC for these services was completed. These services are provided by staff of Hospice of Waterloo Region on an as needed basis. The contract ended in the first quarter of the year, and bookkeeping services were brought in house. The purchase of services for the year amounted to $27,600 (2025 - $149,424).

11. ACCUMULATED SURPLUS REPAYABLE - MINISTRY OF HEALTH CHC PROGRAM

	2026	2025
Approved funding for the year	$ 7,627,541	$ 5,617,520
MOH one time funding - stabilization funding	0	100,900
MOH one time funding - interprofessional primary care	0	669,000
Total funding for operations	7,627,541	6,387,420
Expenses eligible for MOH funding	(7,366,999)	(6,459,911)
Capital purchases eligible for MOH funding	(299,978)	0
Excess of funding over expenses	(39,436)	(72,491)
Other income and recoveries	30,430	28,800
Investment income	9,006	43,691
	$ 0	$ 0
Accumulated surplus repayable		
Surplus due MOHLTC - CHC for 2022/2023	$ 411	$ 411

12. INTERFUND (PAYABLE) RECEIVABLE

The majority of funds are received or disbursed through one chequing account for all funds. Interfund balances arise from these receipts and disbursements. Interfund balances are interest free and unsecured.

13. ECONOMIC DEPENDENCE

The organization is economically dependent on the Ministry of Health as the organization receives the majority of funding from this ministry.

14. WELLESLEY FACILITY

The Ministry of Health has approved a service change request to allow for a move of the existing WCHC clinic to a proposed new facility. In fiscal 2023, the organization and the Corporation of the Township of Wellesley (the "Township") entered into a Memorandum of Understanding. The Township built a community recreation complex on Township property, municipally known as 1401 Queen's Bush Road. This complex has an annex attached to it that houses a WCHC clinic. During the 2023 fiscal year, the organization advanced $413,600 to the Township towards this project. During the 2025 fiscal year, the organization signed a ten year lease with automatic renewals for two further ten year terms, totaling 30 years, effective April 1, 2024. In acknowledgment of funds paid in advance to assist with the project, rent has been decreased for the first two terms of the lease agreement. As such, there is a prepaid rent balance to be recognized each year in line with the agreed debenture amount from the Township.

WOOLWICH COMMUNITY HEALTH CENTRE

SCHEDULE OF ONTARIO MIDWIFERY PROGRAM

FOR THE YEAR ENDED MARCH 31, 2026

	2026	2025
SURPLUS REPAYABLE		
Surplus repayable - beginning of year	$ 3,036	$ 355,940
Less amounts paid to the MOH	(3,036)	(352,904)
Surplus repayable - end of year	$ 0	$ 3,036

See notes to the financial statements

Woolwich Community Health Centre - 2026 Financial Statements

Final Audit Report 2026-06-27

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